

A satellite view of the Earth from space, showing the Americas. The image is a wide-angle shot of the planet's surface, with the curvature of the Earth visible at the top. The colors range from deep blues of the oceans to various shades of brown, tan, and green representing landmasses and vegetation. The text is overlaid on this image.

Nature-based Solutions for Coastal Flooding Workshop Series: Monitoring Efficacy of Nature-based Solutions (NBS) Workshop

How to Integrate Monitoring into the Project Life Cycle and Funding

Richard Cudney-Bueno, PhD
Independent Consultant, RC-Bueno Strategies

Outline

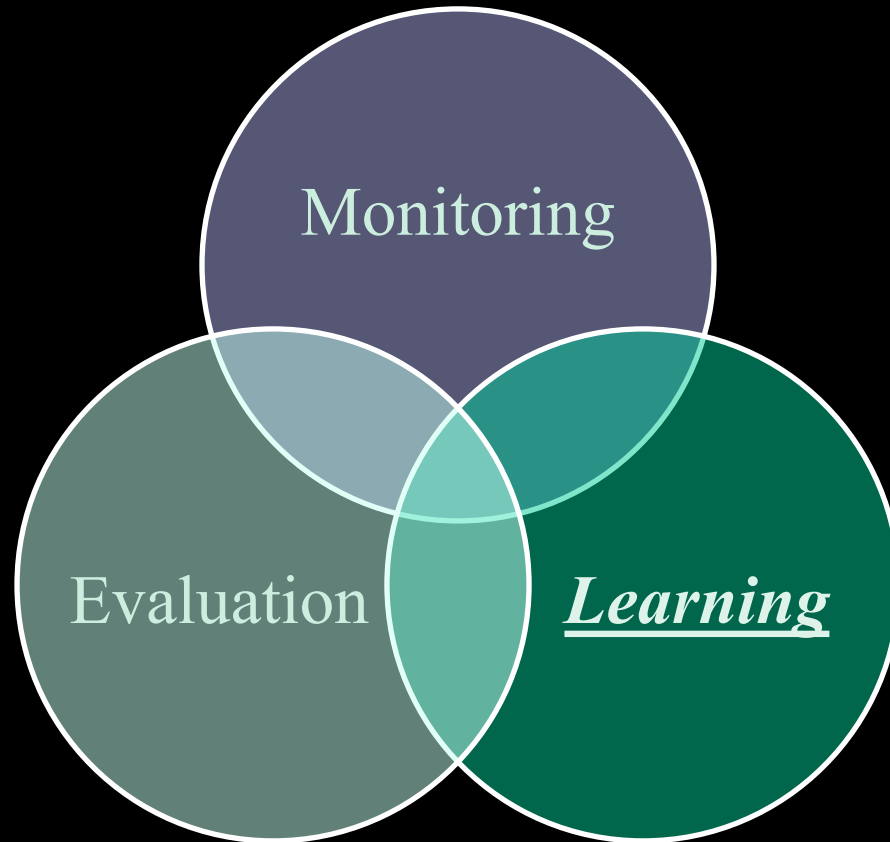
Monitoring, Evaluation, and Learning (MEL): A Three-Pronged Approach as Part of Project Design

Distinguishing Between Results-Based and Implementation-Based Approaches: A Fundamental Distinction to be Made in a Project's MEL Efforts

Key Elements Forming Part of a Solid MEL Program

Bringing Some of These Key Elements to Light Through a NbS Example in Mexico: *Community-Based Marine Reserves (Refugios Pesqueros)*

The Importance of a Three-Pronged Approach to Project Assessment



Investing \$ in Monitoring and Evaluation is useless unless clear mechanisms and elements of *learning* are incorporated into project/program design and implementation

Implementation vs Results-Based Project Assessments

Implementation

- Designed to address compliance (the “Did they do it?” question)
- Focuses more on execution
- Clear benchmarks for activities and immediate outputs
- Data collection on indicators for *activities, inputs* and *immediate outputs*

Results

- Designed to address the “So What?” question
- Provides feedback on actual outcomes of an intervention
- It necessarily incorporates *Learning*
- Baseline data are defined before the intervention
- Indicators defined for *outcomes*

The Power of Measuring Results

- If you do not measure results, you cannot tell *success* from *failure*.
- If you cannot see success, you cannot *reward* it.
- If you cannot reward success, you are probably *rewarding failure*.
- If you cannot see success, you cannot *learn* from it.
- If you cannot recognize failure, you cannot *correct* it.
- If you can demonstrate results, you can *win public support... and get additional FUNDING!*

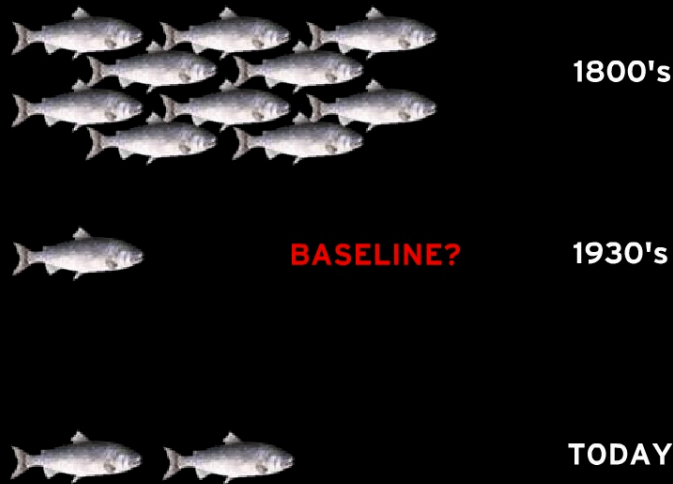
Source: Adapted from Osborne & Gaebler 1992

Key Elements of a MEL Program

- Have an articulated *Theory of Change* (TOC) in place
- Clearly defined and salient *learning questions* (for both project/program managers as well as stakeholders)
- System in place to draw *causality* to the best degree possible
- Avoid being too siloed so you can *capture unintended consequences* (+ and/or -) of interventions
- Ensure elements are in place to *increase credibility* of results
- Assign appropriate *\$\$* to MEL efforts... *do not wait* to secure MEL funding after project has begun
- Develop a *MEL Plan*: The “who”, “what”, “how”, “how much (\$\$)”, and “when” of data collection (tied to outcomes and learning) and dissemination
- *Time evaluations* well. Consider a *mid-term evaluation* process
- Establish *clear baselines!*

The Importance of Baselines

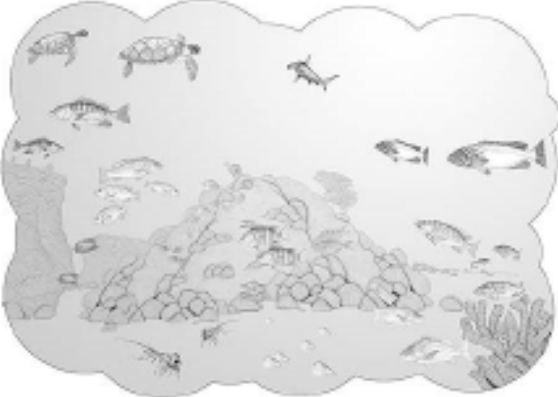
“In the absence of concrete baselines, our measuring stick is only as good as our collective memory”



- Having clear baselines allows us to measure success of our TOC
- Baselines are difficult and sometimes tricky to define
- They should be realistic/attainable
- They sometimes need to be reconstructed (through oral histories or other means)
- Keep in mind inter-generational declines in expectations – *Shifting Baselines*



The past Gulf of California for the old fisher (1940's).



The past Gulf of California for the middle-aged fisher (1970's).



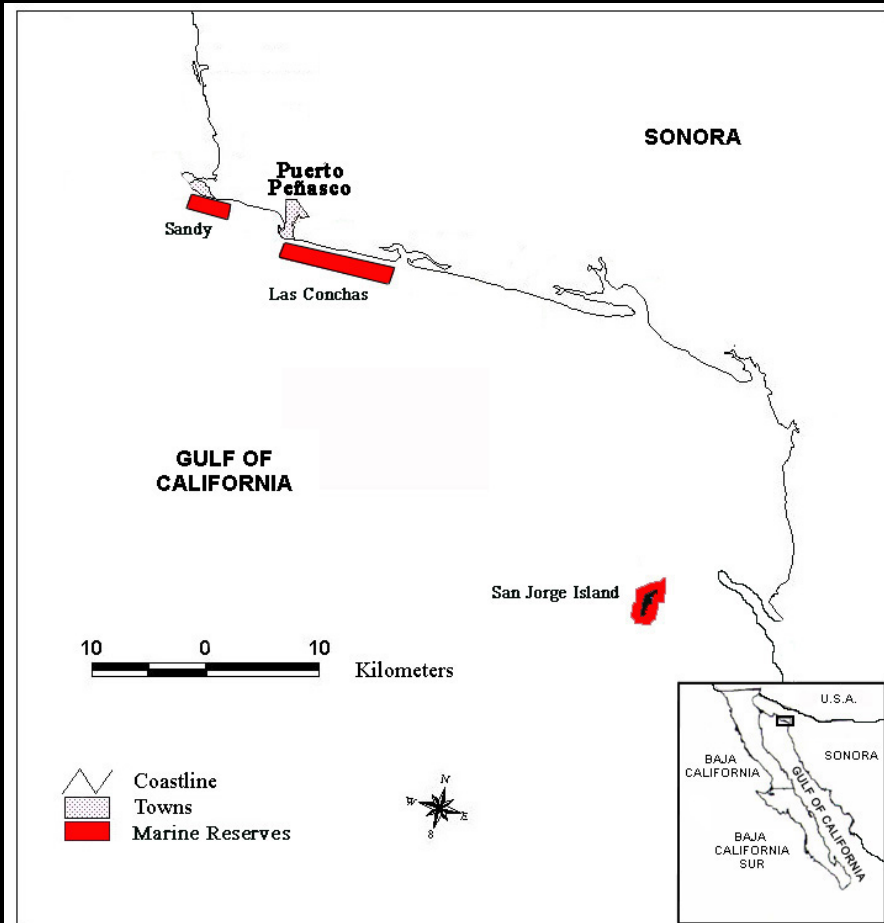
The past Gulf of California for the young fisher (1990's).

Illustration by Anne Randall and Pier Thiret



1954

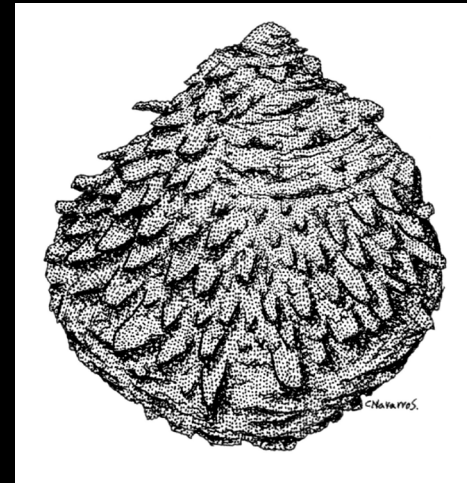
Puerto Peñasco Community-Based Network of Marine Reserves



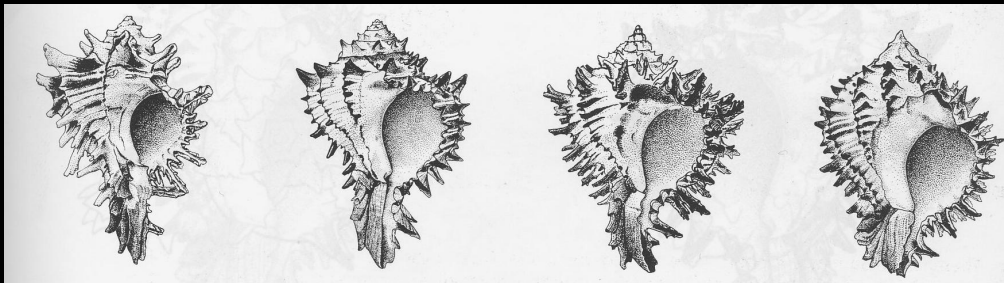
- Established in 2002
- First *network* of marine reserves in Mexico
- 18 km coastline
- 30% of fishing grounds
- Strong stakeholder participation in monitoring

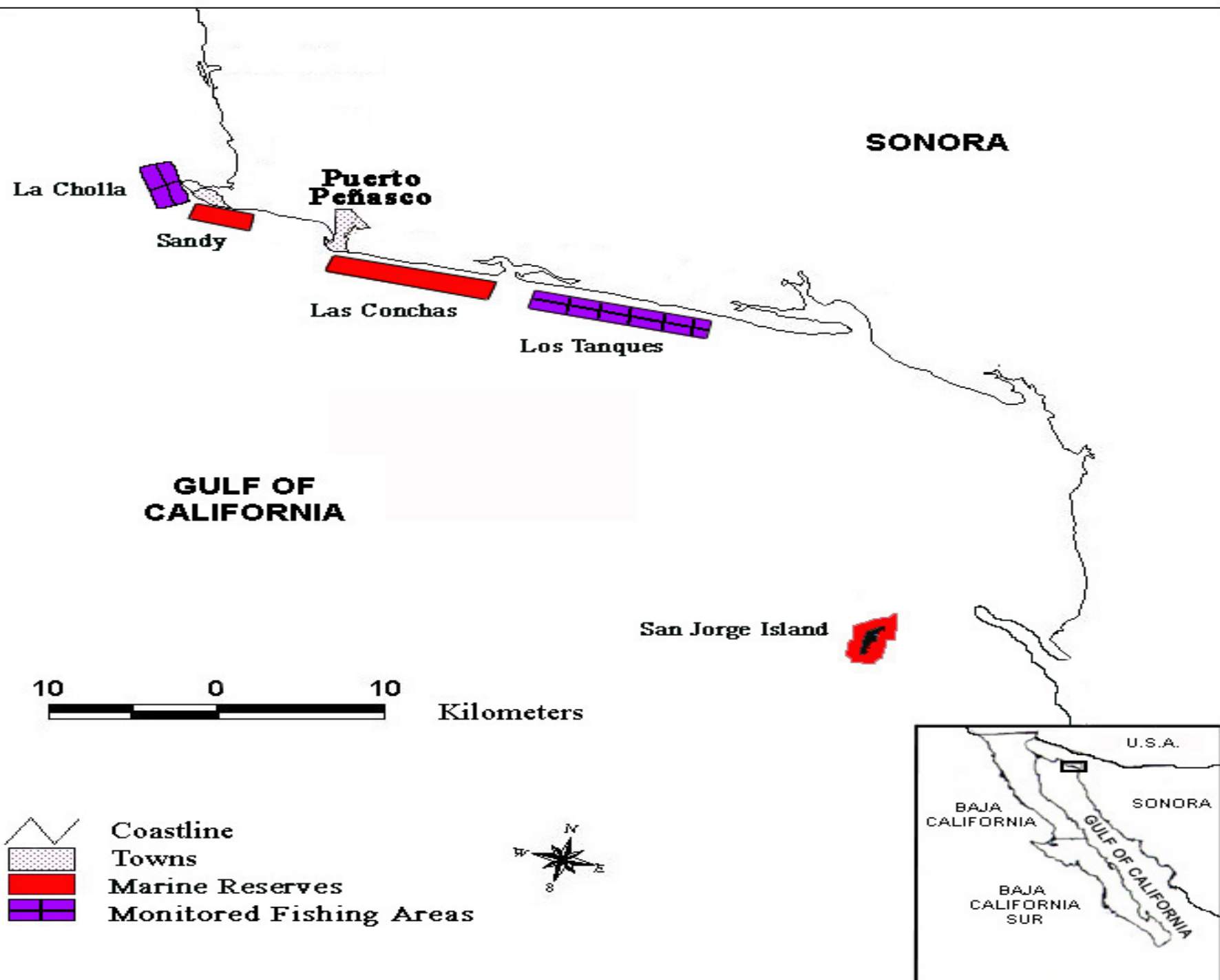


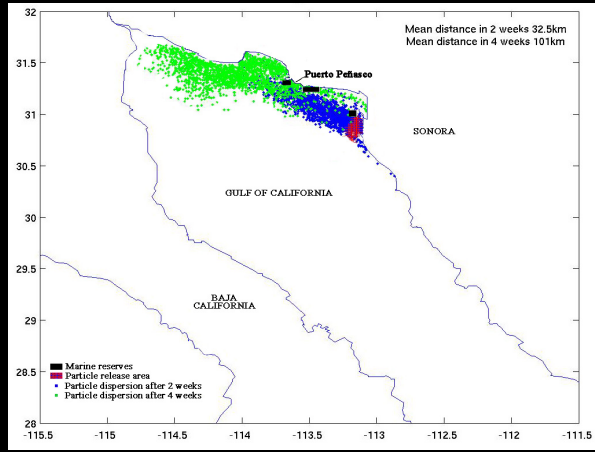
Rock Scallop, *Spondylus calcifer*



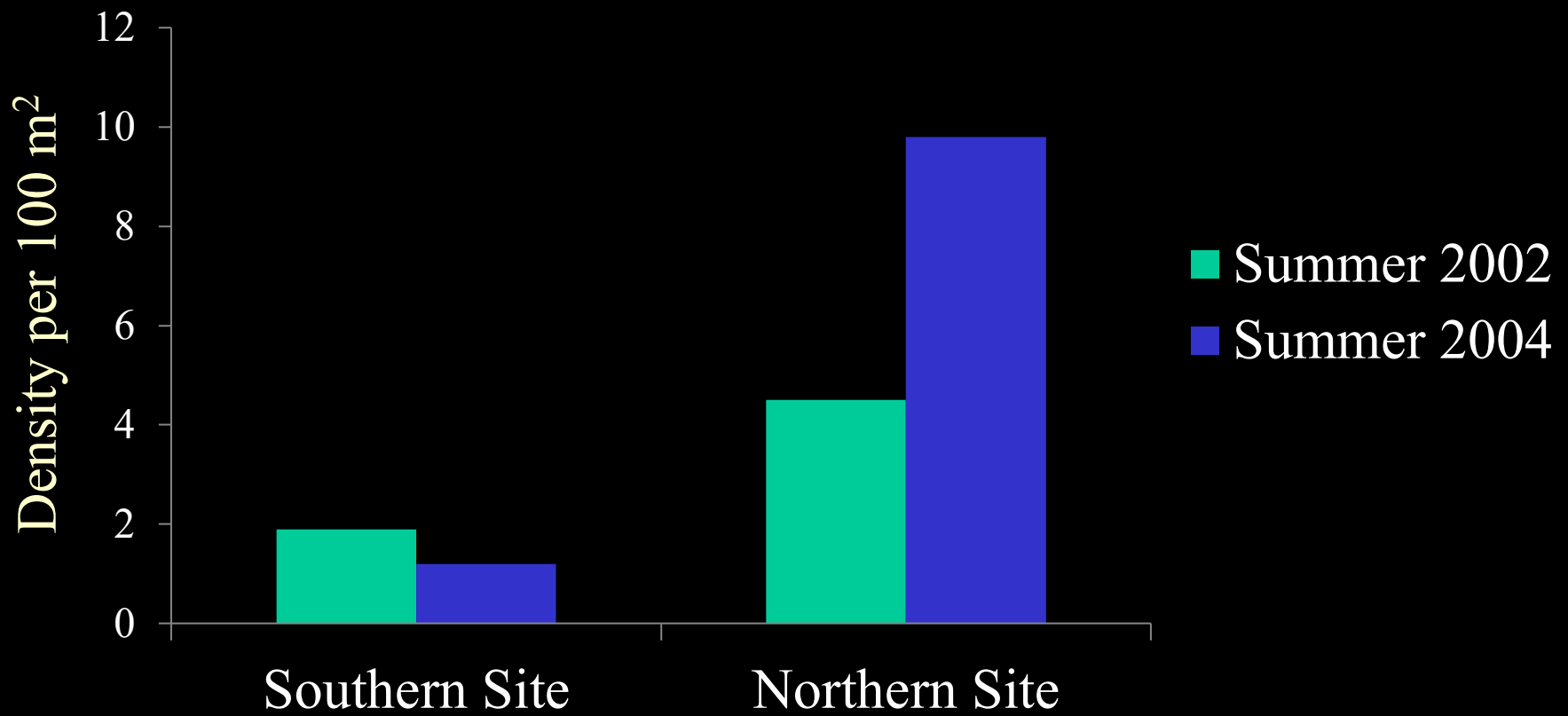
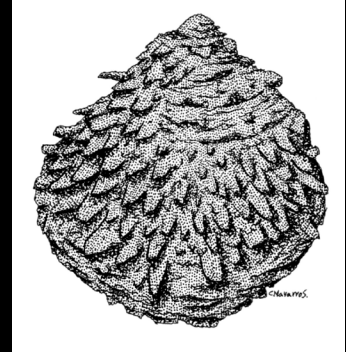
Black Murex, *Hexaplex nigritus*



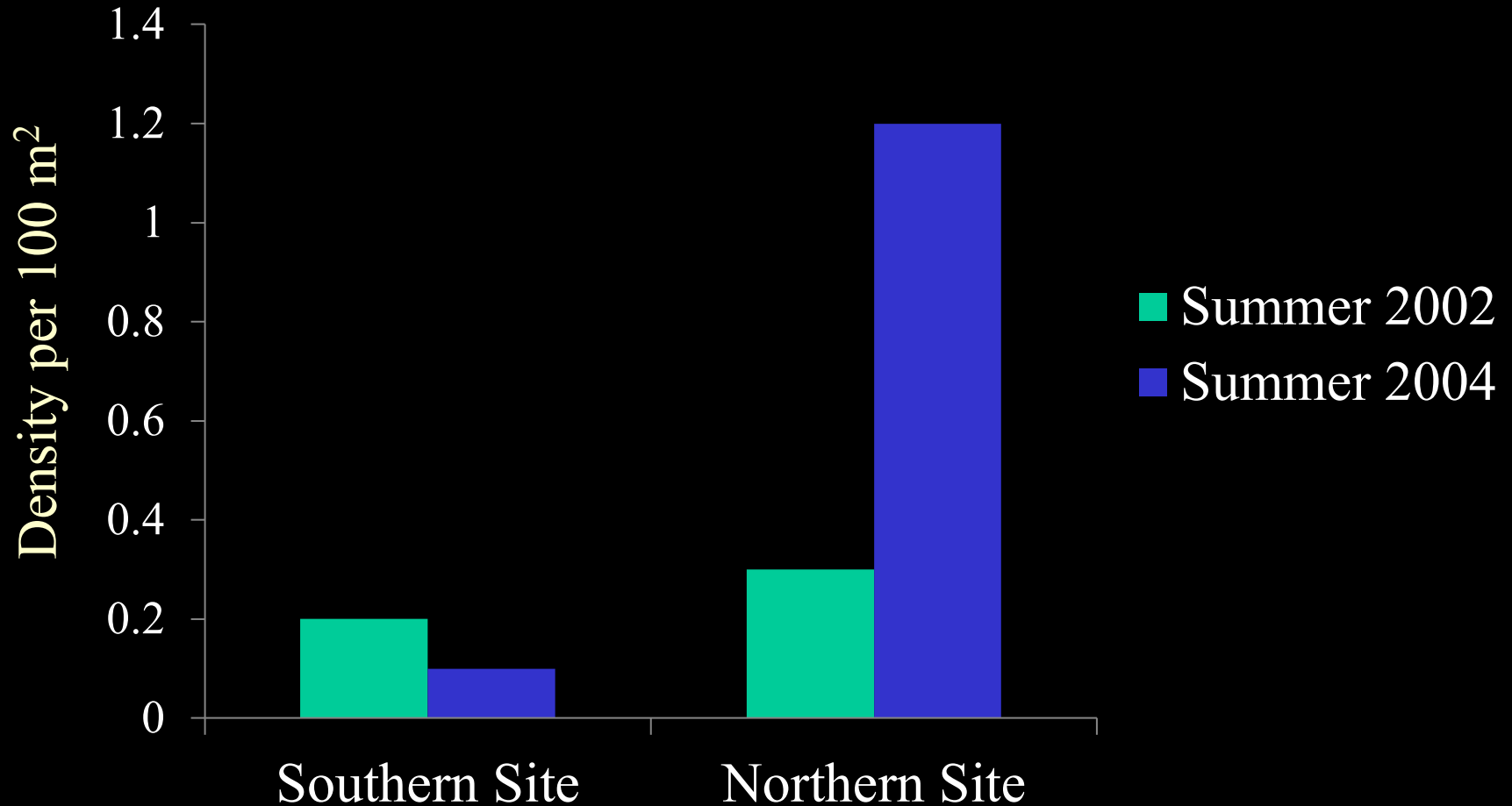
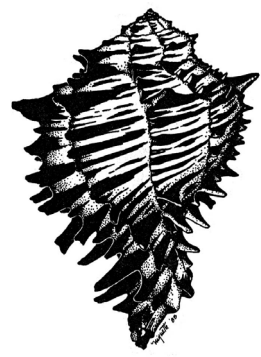




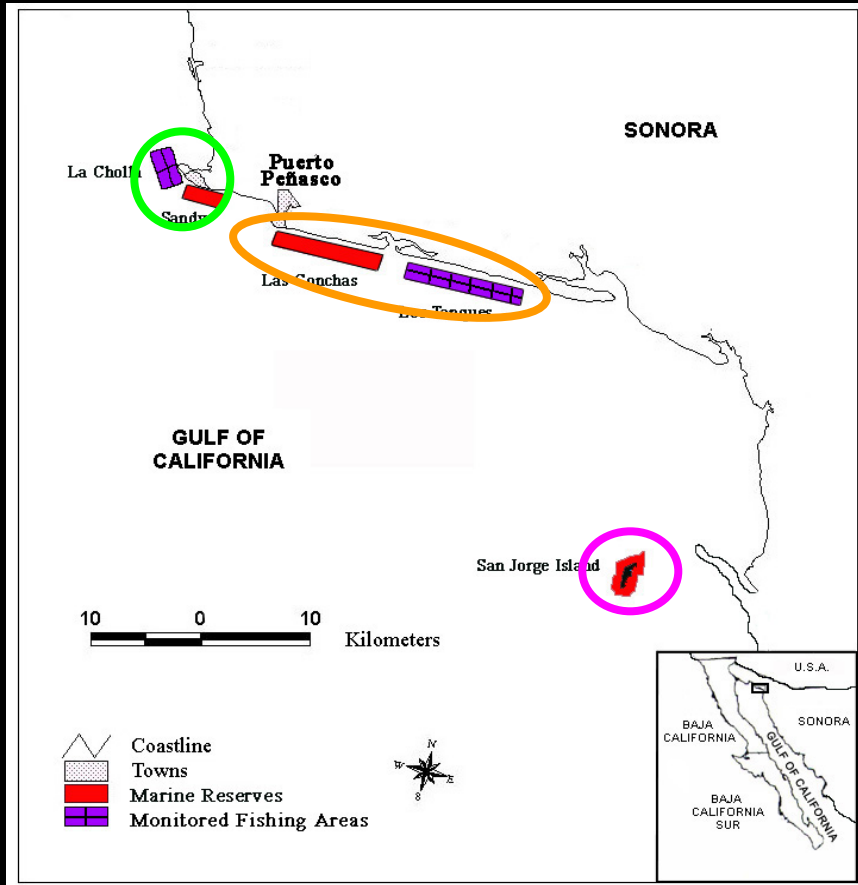
Relative Densities of Juvenile Rock Scallops



Relative Densities of Juvenile Black Murex



Were these reserve effects?



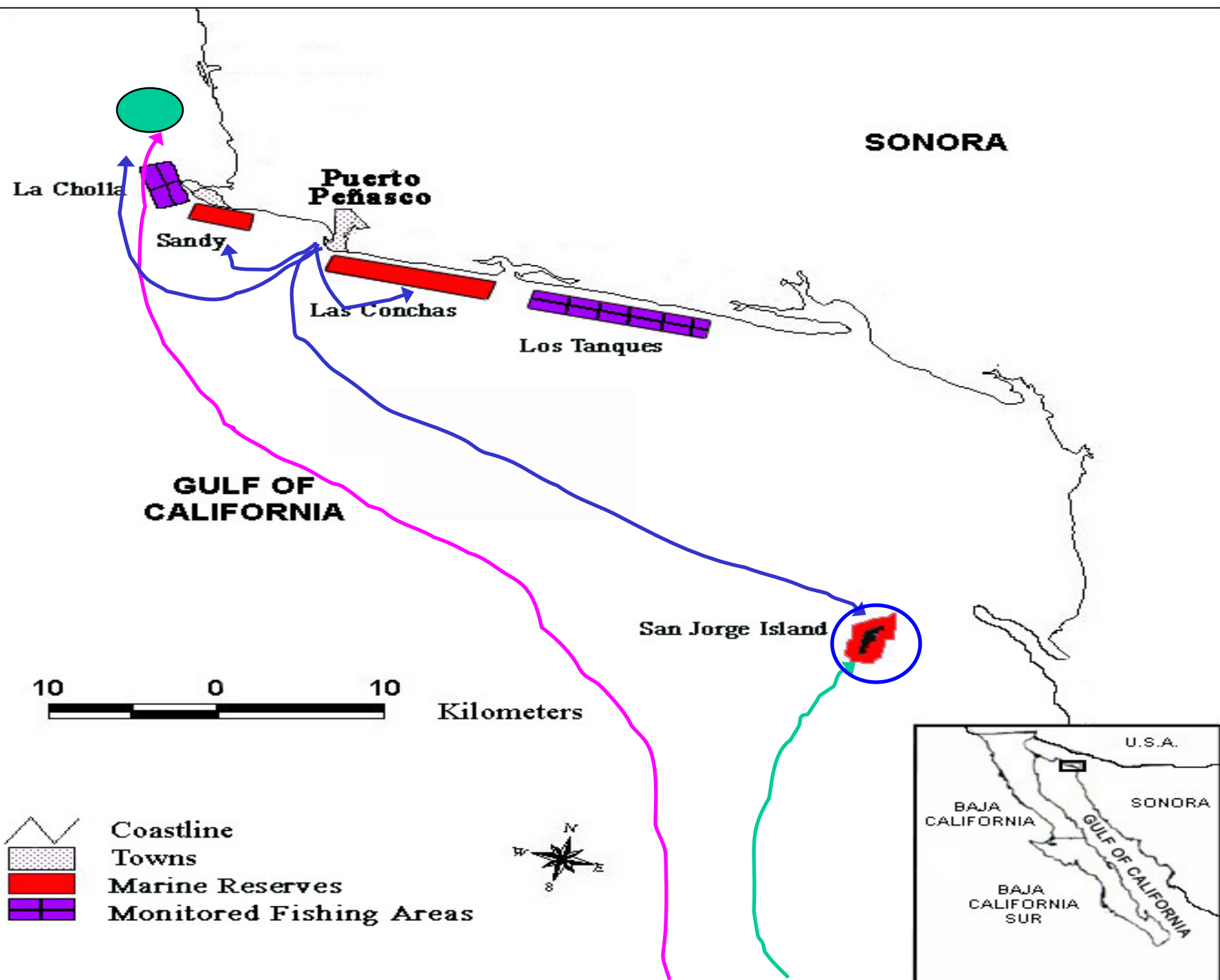
- Before-after effects
- Spatially constricted effects
- No increase in other monitored areas of the Gulf of California
- Results consistent with Coupled Biological Oceanographic Model (CBOMs) predictions

Fishers' Opinions

Opinion on Effects	Yes (%)	No (%)	Don't Know
Positive results	100	0	0
Increase production	89	11	0
Future financial gains	94	6	0
Continue with reserves	94	0	6

78% report more rock scallop in depleted areas

89% report an increase in juveniles



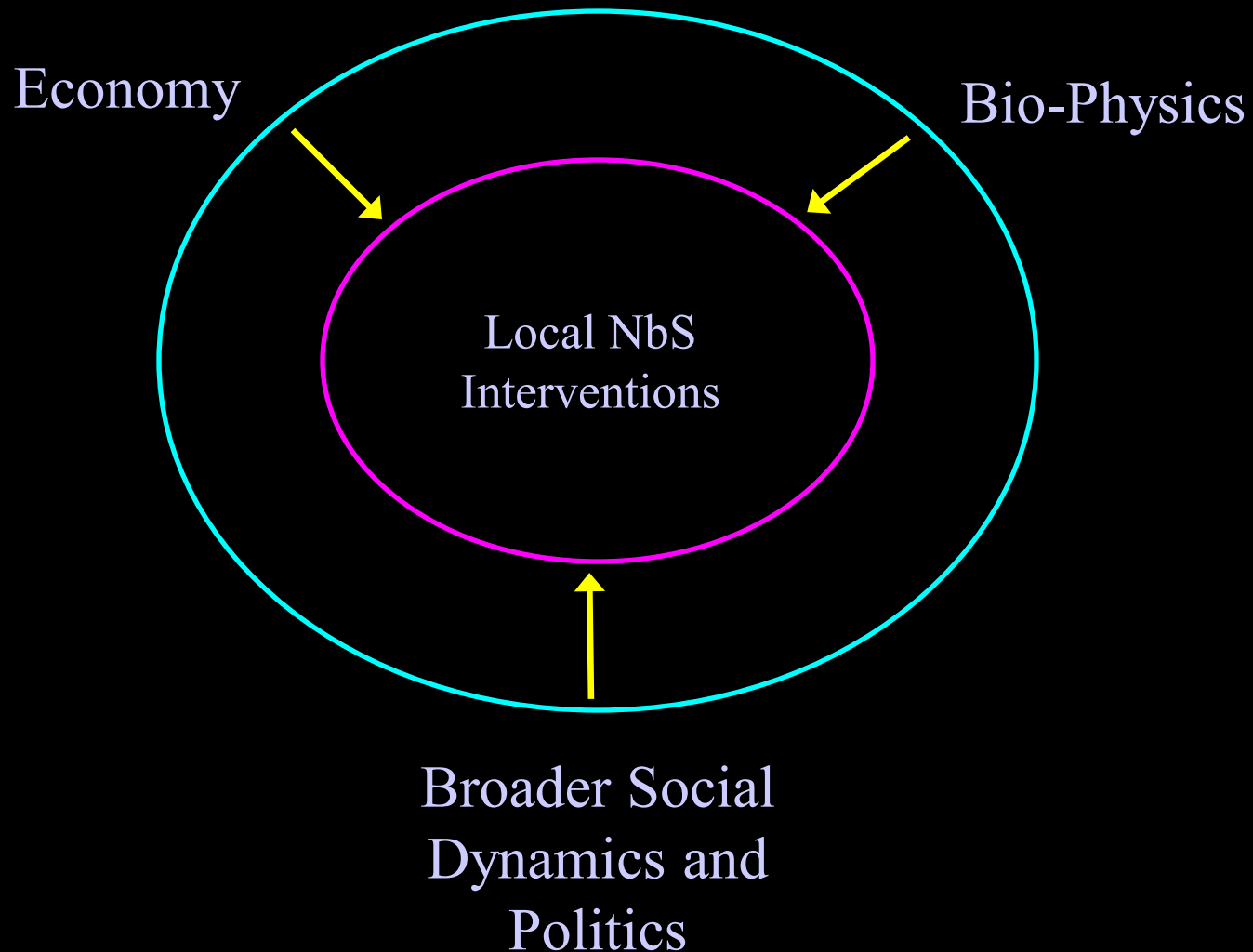
Rule Compliance

Rule Type	Level of Compliance A	Level of Compliance B
Snail fishing banned May-July	5	1
Fishing banned within reserves	5	1
Harvest octopuses of large size	3	2
Participation in monitoring	5	1
Financial support for monitoring	5	1
Participation in all meetings	5	2
Monthly financial contribution	4	1
Provide documents for cooperative	4	4

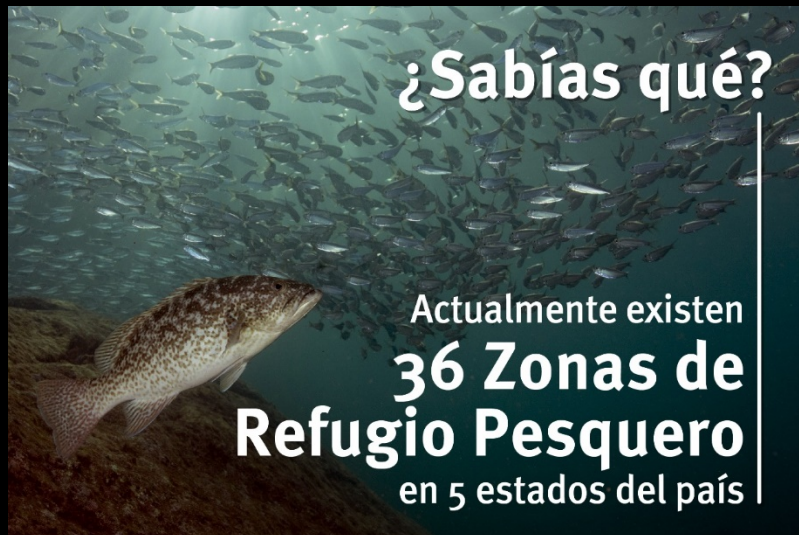
5 = more than 90% respect rule; 1 = less than 10% respect rule

A = Before poaching; B = After poaching

Cross-Scale Linkages



Good MEL Efforts of Local NbS Interventions Can Bring Change at Scale



- What began as isolated community-based efforts has transformed into a *national movement*
- Robust MEL Programs have given way to *learning of both the “good” and the “bad”*
- Results and learning have led to *increased funding* - philanthropy and government
- Learning has been transformed into *policies*